

**Youth Services  
of Southern Wisconsin, Inc.**

*Guiding Youth Toward a Better Future*

# 2013 Annual Report

Written copies of this report are available upon request or on our website.



Youth Services of Southern Wisconsin (Youth Services) was created in 2003 by the merger of Briarpatch, Inc. (established 1971) and Community Adolescent Programs, Inc. (established 1978). In January of 2009 the agency again expanded its services for youth and families when Project HUGS, Inc. merged with the organization.

The **mission** of Youth Services of Southern Wisconsin (Youth Services) is to **provide innovative services dedicated to strengthening and improving the lives of youth, their families, and our community.**

The agency's **core beliefs** are as follows:

- Youth are valuable assets who represent the future of our community.
- Teamwork, cultural competence, and a willingness to embrace change are the foundations of our success.
- Collaborations and partnerships build strong communities.
- Measuring the results of services promotes effectiveness and accountability.

Youth Services operated the following programs during 2013:

- Briarpatch Runaway and Homeless Youth Program
- Briarpatch Street Outreach Program
- Children of Violent Homes
- Intensive Supervision Program
- Youth Restitution Program
- Project HUGS Parent Advocacy
- Madison Street Team
- Youth Groups Program
- Youth Job Center
- Youth Peer Court

**Please see pages 7-10 of this report for more detailed program information.**

## MESSAGE FROM THE BOARD OF DIRECTORS

December, 2013

Dear Friends,

During 2013 Youth Services of Southern Wisconsin (Youth Services) entered an exciting new era when the organization broke ground for construction of a new building. This new building will serve as the agency's corporate headquarters and will also serve as the primary location for our broad array of services to youth and families. Even more exciting, the building will include space for an eight (8) bed shelter for runaway and homeless youth.

While investing in the future and working to expand services to youth and families, Youth Services remains consistently aware of the trust placed in us by both private donors and public funding sources. With this in mind, we work hard to invest and spend agency resources in a responsible manner which allows us to remain on solid financial ground as reflected later on in this report.

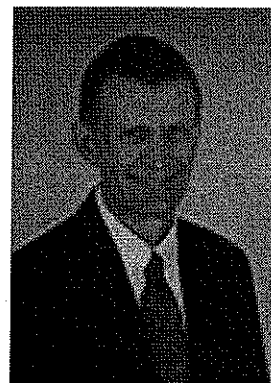
During 2014 the agency will begin a major gifts campaign with a goal of paying-off the mortgage on our new building which will free-up resources to invest in our work with youth and families. We will also be working diligently to secure the funds necessary to open the Briarpatch Youth Shelter which will provide a safe haven for runaway and homeless youth in need of temporary shelter.

Thank you for your support during 2013. We look forward to your continuing support during 2014 and beyond.

Sincerely,



Joan H. Provencher  
Board Chairperson



Casey S. Behrend  
Executive Director

## Overview of Building Project



Youth Services of Southern Wisconsin began construction of a new agency headquarters in 2013 that will include space for the Briarpatch Youth Shelter. The time was right to secure a new home to provide services to youth and families:

- ✓ The agency had outgrown its previous hard-to-find location, and a lease renewal could not be obtained
- ✓ Real estate and construction financing conditions were ideal
- ✓ Dane County needs a shelter for homeless youth

In July 2013, after a more two year search for a suitable location for new office space, the agency purchased a vacant parcel of land at 2720 Rimrock Road in Madison. Located near bus lines, bike paths, and easily accessible to major thoroughfares, the location combined accessibility and affordability. It offered the opportunity to create a purpose built facility designed to meet the unique needs of Youth Services' diverse client population and broad array of programs.

Taking advantage of historically low interest rates and a favorable construction climate, Youth Services partnered with First Business Bank and laid the foundations for their new facility a few months later. The building will have almost twice the square footage as the agency's previous location and expands training space to better accommodate the agency's 60 plus volunteers. Larger meeting rooms will better accommodate groups like the Teens Like Us LGBTQ youth group and Gardens for Empowerment youth employment program. Fast growing programs like the Briarpatch Street Outreach Program will have room to expand and to serve even more runaway, homeless and at-risk youth. And every agency program will benefit from up-to-date technology.

Perhaps most exciting, the new building will have room for an eight (8) bed shelter to serve runaway and homeless youth. Currently, there is no shelter for unaccompanied homeless or runaway youth in Dane County. The shelter will provide a safe space for runaway and homeless

youth where they can receive the support services they need like counseling and case management. The shelter will open when the agency is confident that it has secured sustainable sources of funding for shelter operations.

### **Why we Need a Shelter for Runaway and Homeless Youth**

Homelessness among young people is a serious problem in our community. Couch-surfing, sleeping in cars, staying with unsafe strangers -- it's estimated approximately 300 Madison youth live that life every night.

Unaccompanied homeless youth are youth under the age of 18 who are not being cared for by a parent, guardian, legal custodian, or foster parent. These youth do not have a fixed, regular, and adequate nighttime residence. The National Runaway Safeline estimates that on any given night there are approximately **1.3 million homeless youth** living unsupervised on the streets, in abandoned buildings, with friends, or with strangers.

Unaccompanied runaway and homeless youth are at higher risk for physical abuse, sexual exploitation, mental health problems, substance abuse, and death. It is estimated that **5,000 unaccompanied youth die each year** as a result of assault, illness, or suicide.

**One of the most significant gaps in services for unaccompanied runaway and homeless youth in Dane County is the lack of temporary shelter.**

According to the Wisconsin Department of Public Instruction's Yearly Comparison Report of Homeless Student Enrollment, the number of homeless unaccompanied youth in Dane County is increasing. This disturbing trend reinforces the need to expand the array of services available to these youth.

The 2012 Dane County Youth Assessment found that:

- 849 high school students in Dane County reported being kicked out of home by their parents within the last 12 months
- 934 high school students in Dane County reported running away from home in the last 12 months

Studies have shown that:

- One in seven young people between the ages of 10 and 18 will run away
- Youth ages 12 to 17 are more at risk for becoming homeless than adults
- 75% of runaways are female
- 20 - 40% of homeless youth identify as LGBTQ

- Over 50% of homeless youth report that their parents knew of or facilitated their exit from the family home
- Approximately 1 in 3 youth will be approached for sex in exchange for money, food, shelter, or drugs within 48 hours of leaving home
- Runaway and homeless females ages 14-17 have pregnancy rates of 48% compared to 10% for those who are housed
- 75% of homeless and runaway youth have already or will drop out of school
- 46% of runaway and homeless youth reported being physically abused, 38% reported being emotionally abused, and 17% reported being sexually abused by a family or household member

The Briarpatch Youth Shelter will have the following primary objectives:

- Provide a safe non-judgmental environment for youth to get off the streets
- Conduct a comprehensive assessment to identify each youth's needs and connect youth with resources to meet these needs
- Help youth re-connect with school or other educational opportunities
- Assist youth with finding employment as applicable
- Assist youth in returning home or with developing a plan for obtaining other safe long-term housing
- Prevent youth from developing a long-term pattern of homelessness

## **Overview of 2013 Agency Services**

### **Briarpatch Runaway and Homeless Youth Program**

This program focuses on ensuring the safety of runaway, homeless, and throwaway youth. Services provided include assessment, individual counseling, crisis intervention, family counseling, temporary shelter, and case management. Briarpatch strives to make sure that youth have a safe place to stay when they leave program services.

Briarpatch staff provided face-to-face intake assessment, counseling, and case management services to 209 unduplicated youth and their families during 2013. An additional 195

unduplicated youth received counseling via telephone. In addition, 34 youth collectively received 59 nights of shelter during the year.

The Briarpatch Runaway and Homeless Youth Program recruits and trains approximately 60 volunteers annually to assist with the provision of services to program clients. With supervision by paid staff, volunteers answer the Briarpatch 24 hour help-line and participate in counseling sessions with youth and families. During 2013, Briarpatch volunteers provided 11,971 hours of service to the program.

### **Project HUGS**

Project HUGS provides brief counseling and case management services to parents of at-risk youth. During 2013, the program provided 1,623 hours of service to 98 clients from 32 families. Program staff also organized and facilitated 22 parent support groups during 2013.

Project HUGS was also the primary service provider for the Dane County Middle School Alcohol Initiative. These services are provided to middle school students and their parents at selected schools and include:

- Screening and assessment
- Brief counseling
- Education and information regarding alcohol abuse
- Education regarding adolescent development
- Information about protective parenting practices
- Referrals for services to meet identified needs

In addition, 487 hours of service was provided to youth and parents who were not formally admitted to the program.

### **Children of Violent Homes (CVH)**

Children of Violent Homes is a collaborative project involving Youth Services, Domestic Abuse Intervention Services, Family Service, and the Rainbow Project. CVH provides services to children, teens, and adults who have witnessed, been the victim of, or perpetuated violence. Services available include crisis intervention, family counseling, violence prevention education, group counseling, and case management. During 2013, the agency provided CVH services to 63 unduplicated youth and made 55 referrals to our CVH partners.

### **Youth Peer Court (YPC)**

YPC is an alternative to the traditional juvenile justice system for first time youthful offenders who have pled guilty to a misdemeanor crime or ordinance violation. A volunteer jury of high

school students, with the guidance of an adult staff member, hears the facts of each case and provides offending youth with a restorative sanction. YPC services were provided in Sun Prairie, Cottage Grove, DeForest, Middleton, Oregon, in the Allied Drive neighborhood of Madison, and in southwest Madison. Youth Peer Courts heard 134 cases during 2013 with seventy-five percent (75%) of youth successfully completing their YPC sentences.

### **Intensive Supervision**

The Intensive Supervision Program provides adjudicated youth an opportunity to remain in their community while utilizing the Balanced Approach to Restorative Justice to provide services. Services provided include crisis intervention, individual counseling, monitoring of school attendance, skill development groups, family meetings, and curfew monitoring.

Each full-service Intensive Supervision client receives 20 – 25 hours of service monthly. During 2013, approximately 200 youth received intensive supervision services. Of the youth discharged from intensive supervision services in 2013, 95% of these youth committed no further law violations while receiving services.

### **Madison Street Team (MST)**

Each Year the MST provides summer employment for twenty 14 and 15 year old youth. MST participants, with supervision provided by adult staff, remove trash and recyclable materials from designated areas of Madison during June, July, and August and also complete a variety of work in Madison's parks. Youth also participate in activities designed to improve self-esteem and promote teamwork.

During 2013, MST participants performed 2,763 hours of work which included collection of 515 bags of trash and 101 bags of recyclable materials. In addition, they removed 312 trash bags full of weeds from City parks and painted 175 trash cans in these parks.

### **Youth Groups**

Youth Services offers two separate youth groups to teens residing in Dane County. The primary goal of these groups is to strengthen resiliency factors among participants through group discussions and social activities. Participant objectives include improving coping/problem solving skills, improving academic performance, and decreasing alcohol and drug abuse.

Created in 1987, CHOICES is a weekly counseling and support group for at-risk females ages 13-18. The group provides a safe and supportive environment for youth to learn age-appropriate and healthy coping and problem-solving skills. Group participants also discuss the factors that contribute to teens running away from home and/or engaging in unsafe sexual activity. Using knowledge gained through CHOICES, young women are better able to recognize self-destructive behaviors and make positive choices. During 2013, 39 unduplicated youth participated in CHOICES.



Founded in 1992, Teens Like Us (TLU) is a highly successful support and education group for youth ages 13-18 years. The group serves lesbian, gay, bisexual, and transgender youth as well as youth questioning their sexuality. Youth from LGBT-headed families may also participate in TLU. Dozens of Dane County youth depend on TLU for counseling, peer support, and social activities. TLU meets weekly and also organizes periodic social activities. All activities are designed to promote healthy, self-respecting lifestyles. Group topics include HIV/AIDS prevention, self-esteem building, and leadership skills development. TLU participants may also receive case management and individual counseling services from agency staff. During 2013, 76 unduplicated youth participated in TLU.

### **Youth Job Center (YJC)**

The Youth Job Center (YJC) works with 14-18 year old youth with barriers to employment and helps these youth acquire the skills necessary to both obtain and maintain employment. During interactive training sessions youth learn how to: 1) develop a resume; 2) complete a job application correctly; and 3) how to present themselves during a job interview. YJC staff also helps youth develop "soft skills" such as work ethic and social interaction techniques. Once they have completed pre-employment training, each youth is provided with individual job search/placement followed by 12 weeks of post-job placement mentoring. This ongoing support increases the chances of youth having a successful employment experience.

During 2013, YJC staff provided services to 101 unduplicated youth. Thirty-three (33) of these youth obtained unsubsidized employment and 31 of the 33 youth who found employment successfully completed at least 12 weeks of satisfactory job performance.

### **Youth Restitution Program (YRP)**

The Youth Restitution Program provides adult supervised community service and subsidized employment opportunities for youth with court-ordered community service and/or restitution obligations. Program staff also collects restitution payments from adjudicated youth and issues restitution checks to victims of juvenile crime.

During 2013, 600 youth received YRP services. These youth performed 3,616 hours of community service and made \$23,086 in restitution payments. Since the program's inception in 1978, YRP clients have performed 241,340 hours of community service and paid

### **Briarpatch Street Outreach Program**

The Briarpatch Street Outreach Program serves at-risk youth and young adults who may be homeless, runaways, or avoiding an unsafe home environment. Street Outreach Counselors provide youth with food, hygiene supplies, STI/HIV prevention materials, brief counseling, and referrals for temporary shelter and/or other services as appropriate.

During 2013, Street Outreach Program staff provided services to 1,061 unduplicated youth and young adults. Ninety-five (95) of these youth/young adults received a combined 1,720 hours of case management services.

## **2013 Board of Directors**

Joan Provencher, Chairperson  
Human Resources Consultant

Lynn Imme, Vice Chairperson  
Hausmann-Johnson Insurance

Kate Reilly, Secretary  
UW Environmental Resources

Matt Hill, Treasurer  
Middleton Community Bank

Karen Bailey  
Host Home Volunteer

Ben Gonring  
State of WI Public Defender's Office

Lt. David Jugovich  
Madison Police Department

Penny Simmons  
Education Director, Common Threads

Alex Chen  
Youth Representative

Casey S. Behrend, Executive Director  
Youth Services of Southern Wisconsin

## **2013 Staff**

### **Leadership Team**

Casey S. Behrend, Executive Director  
Jay Kiefer, Program Director  
Shannon Algrem, Director of Finance  
Joseph Bednarowski, Development and IT Director

### **Direct Service Staff**

M. Adams, Youth Group Specialist  
Ann Bohlman, Clinical Supervisor  
Dean Bossenbroek, Youth Restitution Program Coordinator  
Ron Buford, Street Outreach Specialist  
Jennifer Burkel, Volunteer Coordinator  
Dana Brunner, Youth Group Specialist  
Laura Dattilo, Counselor  
Garrison Draves, Counselor  
Jamie Flores, Counselor  
Erin Gabert, Counselor  
Mary Jo Hammond, Counselor  
Randall Hardy, Counselor  
Ross Hazlewood, Intensive Supervision Program Coordinator  
Choua Her, Counselor  
Calandra Locatelli-Benson, Counselor  
Mike Mitchell, YJC Coordinator  
Kari Montie, Youth Group Specialist  
Krysta Moore, Counselor  
Michael Reddin, Counselor  
Jennifer Ripp, Counselor  
Tammy Salzwedel, Youth Peer Court Coordinator  
Erika Schneider, Street Outreach Specialist  
Jeanne Schneider, Briarpatch Program Coordinator  
Tyler Schueffner, Street Outreach Program Coordinator  
Deona Simmons, Street Outreach Specialist  
Stacey Slotty, Project HUGS Coordinator  
Bryan Tricker, Counselor  
Abra Vigna, Youth Group Specialist

## **Acknowledgements**

The Board of Directors and staff wish to thank the 200 plus individuals who made donations to the agency in response to our direct mail campaigns during 2013. These donations are an important source of revenue for the services we provide to youth and their families.

Youth Services of Southern Wisconsin is a United Way member agency and receives donations and targeted funding from the United Way of Dane County's Annual Campaign. Thank you to all the individuals and businesses who donated to the 2013 United Way Campaign.

The agency also thanks the 150 plus volunteers who donated their time and energy to the agency in 2013. Volunteers assist with the provision of services to clients in several programs including the Briarpatch Runaway and Homeless Youth Program, the Youth Job Center, Youth Peer Court, the Youth Restitution Program, and the Street Outreach Program.

Numerous businesses, foundations, and churches also make donations directly to Youth Services. The

## **2013 Sources of Program Support**

A Fund For Women  
Alliant Energy Corp Foundation, Inc  
Alpha Delta Kappa Iota Chapter  
American Family Insurance  
Amtelco  
Anderson Family Foundation  
Annie Press, LLC  
Anonymous Family Foundation  
Blackhawk Evangelical Free Church  
By Youth for Youth  
The Capital Times KIDS Fund  
Cherokee Middle School  
City of Madison – Community Development Block Grant Office  
City of Madison – Office of Community Services  
City of Middleton  
City of Sun Prairie  
Community Care Resources  
Community Partnerships, Inc.  
Community Pharmacy  
Covenant Presbyterian Church  
Cremer Foundation  
Dane County Department of Human Services  
Deforest Area School District  
Diverse & Resilient, Inc.  
Domestic Abuse Intervention Services

Eat For Equality  
 Epic Systems Corporation  
 The Evjue Foundation  
 First Congregational United Church of Christ  
 First Unitarian Society  
 First United Methodist Church  
 Food Fight Restaurant Group  
 Herbert H. Kohl Charities, Inc.  
 Jack DeLoss Taylor Trust  
 John J Frautschi Family Foundation  
 Kiwanis Club of Madison East, Inc  
 Kiwanis Club of Stoughton  
 Madison Community Foundation  
 Madison Golden K Kiwanis  
 Madison Rotary Foundation  
 The Markos Foundation  
 Monona Community Festival Committee  
 Orchard Ridge United Church of Christ  
 Portfolio 21 Investments  
 Quarles & Brady  
 Silver Lining Foundation  
 St Matthew's New Life Church  
 Sub-Zero Wolf Foundation  
 Thomas S Kemp Foundation  
 Truist  
 United Way of Dane County  
 United State Department of Health and Human Services  
 Village of Cottage Grove  
 Village of DeForest  
 Village of Oregon  
 West High School  
 Willy Street Grocery Coop  
 Wisconsin Department of Children and Families  
 Wisconsin Department of Health Women's Issues Committee  
 Yellowstone Lutheran Church  
 Zion Evangelical Lutheran Church

**2013 Audited Financial Information**

Revenue:	\$2,027,345
Expenses:	\$1,933,293
Change in Unrestricted Net Assets	\$ 94,052

**See Consolidated Statement of Financial Position, Consolidated Statement of Activities,  
and Consolidated Statement of Cash Flow at the end of the report for additional  
information.**

Youth Services of Southern Wisconsin, Inc.  
2720 Rimrock Road  
Madison, Wisconsin 53713-3337  
(608) 245-2550  
(608) 245-2551 (Fax)  
(608) 251-6211 (24 Hour Help-Line)  
(800) 798-1126 (Toll Free)

Revised March, 2015

**YOUTH SERVICES OF SOUTHERN WISCONSIN, INC.**

**Consolidated Statement of Financial Position  
December 31, 2013**

ASSETS

<b>CURRENT ASSETS</b>	
Cash and Cash Equivalents	\$ 657,957
Certificates of Deposit	561,463
Investments	13,547
Accounts Receivable	155,528
Prepaid Expenses	33,439
Total Current Assets	<u>1,421,934</u>
<b>FIXED ASSETS</b>	
Construction in Progress	1,392,497
Land	336,139
Office Equipment	127,307
Vehicles	79,295
Less: Accumulated Depreciation	<u>(100,049)</u>
Net Fixed Assets	<u>1,835,189</u>
<b>OTHER ASSETS</b>	
Beneficial interest in agency endowment	<u>38,631</u>
Total Other Assets	<u>38,631</u>
<b>TOTAL ASSETS</b>	<u><u>\$ 3,295,754</u></u>

LIABILITIES AND NET ASSETS

<b>CURRENT LIABILITIES</b>	
Accounts Payable	\$ 93,902
Accrued Payroll	74,502
Restricted Fund Accounts	27,980
Refundable Advances	2,902
Accrued Interest	2,584
Current obligation under capital lease	2,217
Short-term Portion of Long-Term Notes Payable	<u>22,648</u>
Total Current Liabilities	226,735
<b>NON-CURRENT LIABILITIES</b>	
Long-Term Notes Payable	<u>1,050,443</u>
Total Non-current Liabilities	<u>1,050,443</u>
<b>NET ASSETS</b>	
Unrestricted - Board Designated:	
Agency Endowment	38,631
Property, Plant and Equipment	762,098
Unrestricted - Undesignated	1,061,194
Temporarily Restricted Net Assets	<u>156,653</u>
Total Net Assets	<u>2,018,576</u>
<b>TOTAL LIABILITIES AND NET ASSETS</b>	<u><u>\$ 3,295,754</u></u>

The accompanying notes are an integral part of the financial statements.



**YOUTH SERVICES OF SOUTHERN WISCONSIN, INC.**

**Consolidated Statement of Activities  
For the Year Ended December 31, 2013**

**Unrestricted Net Assets:**

Revenue, Gains and Support

Dane County	\$ 1,113,122
State of Wisconsin	101,472
Federal	148,650
City of Madison	127,913
Community Partnerships	96,483
Other Support	410,597
Interest and Investment Income	14,963
Satisfaction of Program Restrictions	14,145
Total Revenue, Gains and Support	<u>2,027,345</u>

Expenses

Personnel	1,513,218
Operating Expenses	198,975
Space	205,607
Other	15,493
Total Expenses	<u>1,933,293</u>

Change in Unrestricted Net Assets 94,052

**Temporarily Restricted Net Assets:**

Contributions	12,054
Net Assets Released from Restrictions: Satisfaction of Program Restrictions	<u>(14,145)</u>

Change in Temporarily Restricted Net Assets (2,091)

Total Change in Net Assets 91,961

Net Assets, Beginning of Year 1,926,615

Net Assets, End of Year \$ 2,018,576

**YOUTH SERVICES OF SOUTHERN WISCONSIN, INC.**

**Consolidated Statement of Cash Flow  
For the Year Ended December 31, 2013**

Cash Flow from Operating Activities	
Change in Net Assets	\$ 91,961
Adjustments to reconcile excess (deficit) revenue to net cash provided by operating activities:	
Depreciation	13,462
Unrealized (Gains) Losses	(9,003)
Changes in Operating Assets and Liabilities:	
Accounts Receivable	(55,654)
Prepaid Expenses	14,807
Accounts Payable & Accrued Expenses	3,120
Restricted Fund Accounts	<u>8,885</u>
Net cash provided (used ) by operating activities	67,578
Cash Flow from Investing Activities	
Purchase of fixed assets	(1,804,571)
Purchase/Sales of Investments	<u>239,057</u>
Net cash (used) by investing activities	<u>(1,565,514)</u>
Cash Flow from Financing Activities	
Proceeds from Notes Payable	1,073,091
Principal payments on capital lease obligation	<u>(2,890)</u>
Net cash provided by financing activities	1,070,201
Change in cash	(427,735)
Cash & Cash equivalents at beginning of year	<u>1,085,692</u>
Cash & Cash equivalents at end of Year	<u>\$ 657,957</u>
<b>Supplemental Disclosure of Cash Flow Information:</b>	
Cash paid for interest	<u>\$ 1,714</u>

The accompanying notes are an integral part of the financial statements.